

## Preparing for the Program Management Professional (PgMP)<sup>®</sup> Exam - 4 Days

### Course 920 Overview

- You Will Learn How To**
- Prepare to pass the PMI<sup>®</sup> PgMP certification examination
  - Integrate the examination blueprint from the PgMP exam specification
  - Navigate the processes and knowledge areas of The Standard for Program Management 2nd Edition
  - Analyze methods essential for PgMP exam success
  - Align your program management experience with PgMP terminology and definitions
  - Identify the steps needed to complete your exam application and meet the required criteria
- Course Benefits** The Project Management Institute's Program Management Professional credential (PgMP) defines the global standard of best practices for program management professionals. As a result of attending this course, you will be equipped with the knowledge and skills to effectively navigate the program management discipline and successfully prepare for the PgMP certification exam.
- Who Should Attend** Those who want to achieve PgMP certification, including program and portfolio managers, experienced project managers and senior executives.  
**Participants do not need to hold a PMP<sup>®</sup> certification but should be aware of the examination eligibility criteria established by PMI.**
- Workshop Course** Through a series of workshops, simulated exams and at-home exercises, you build your skills and reference toolkit to ensure your exam preparedness. Workshops include:
- Taking multiple daily PgMP-style practice exams and cross-referencing answers
  - Matrixing the exam blueprint to *The Standard for Program Management* for each domain
  - Preparing personalized exam study materials to enhance your exam success
  - Tracing benefits management, stakeholder management and program governance across the program life cycle
  - Relating the phases of the program management life cycle to the 47 program management processes

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Course 920 Outline

### Navigating The Standard for Program Management

#### Defining program management and related concepts

- The five process groups and the 12 knowledge areas
- Relating programs, portfolios and projects

#### The five phases of the program management life cycle

- Conducting preprogram preparations
- Initiating the program
- Setting up the program
- Delivering program benefits
- Closing the project

### Defining the Program

#### Evaluating the program

- Performing a program assessment
- Supporting business analysis functions
- Developing the Benefits Realization Plan

#### Working with the program team

- Performing a preliminary stakeholder analysis
- Establishing alliances with other departments and organizations
- Evaluating organizational capabilities
- Requesting authorization to proceed

### Initiating the Program

#### Targeting program success

- Establishing program direction by identifying and qualifying the business benefits
- Creating the Program Charter to define high-level program scope, objectives, vision and constraints
- Building and seeking senior management approval for the Program Charter

#### Detailing the program

- Developing a high-level milestone program plan
- Identifying and assigning program roles and responsibilities
- Dealing with constituent projects within the program
- Defining measurement and success criteria
- Conducting program kickoff meetings with stakeholders

### Planning the Program

### Defining scope

- Developing a detailed program scope statement
- Creating a program work breakdown structure (PWBS)

### Building the program management plan

- Optimizing the baseline program plan
- Defining the Project Management Information System (PMIS)
- Developing subsidiary plans

### Executing the Program

#### Driving program components

- Monitoring program performance
- Chartering constituent projects
- Motivating the program team

#### Ensuring product quality

- Establishing program consistency
- Capturing program status data
- Executing the appropriate program plans
- Approving closure of completed projects

### Controlling the Program

#### Monitoring and measuring performance

- Analyzing variance of costs, schedule, quality and risks
- Identifying potential corrective actions

#### Adapting to change

- Managing change
- Addressing program-level issues and risks

### Closing the Program

#### Managing program completion

- Completing a program performance analysis report
- Conducting the stakeholder post-review meeting

#### Completing component projects

- Closing and archiving projects
- Reporting lessons learned

### Application and Eligibility Requirements

- The three steps of the application process
- Defining your relevant experience
- Writing your experience essays
- Your exam preparation strategy